MAKING SUSTAINABILITY PART OF THE STUDENT PLACEMENT EXPERIENCE

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Placements

- A form of work-based learning
- Students gain early career experience
- Students link academic theory to industry practice
- A low-cost way for companies to complement their recruitment strategies



Companies are looking

for **Skilled** people.

Are you ready?

For Placements



At CEM...

Module	SAND 2802	SAND 2901	SAND 5801	SAND 2803	SAND 2804
Duration	1 year		Summer		
School	Engineering	Computing & LMS	All	LMS	Other
Level	Undergrad	Undergrad	Postgrad	Undergrad	Undergrad
Credits	0	30	0	-	-

The Sustainability Angle

- ▶ Due to size and resource constraints, many SMEs in particular do not prioritise sustainability beyond the surface level
- SMEs are often viewed simply as smaller versions of large firms (Darcy et al., 2014)
- Sustainability tools and systems can be viewed as abstract (Shields & Shelleman, 2015)

Repositioning Placements

From	То
Reservations about the application of university learning	More visible relevance to industry
Scepticism about the preparedness of students for employment	Greater visibility of practical value
A simple, disconnected add-on to taught learning	Deeper integration into pedagogy and research
A standard work experience scheme	A dual-purpose of experiential learning and sustainability championship

Method

- Industry information used to prepare for future orientation activities
- Research and taught learning inputs

Application

- Sustainability and critical reflection workshops
 One-to-one tutorii
- One-to-one tutoring sessions
- Initial skills assessment
- Development goals

Postplacement:

Evaluation of sustainability outcomes

During:

Pre-

on

departure:

Orientation

pragmatic

sustainability

Students double as sustainability champions

- Monthly reflective logs
- Tutor visits
- Refresher workshops
- Revision of development goals

- Observation
- Advocacy
- Action

Engagement

Outcomes	Description	Main benefitting stakeholder(s)	Sample of student reflection
Observation	Student investigates company's environmental and social performance	Student University	'There are a few good examples on site - the first being the canteen on site uses biodegradable boxes'
Awareness	Student champions sustainability by promoting awareness, contributing to proposals/plans, gaining knowledge	Company Student	'I am creating a technical procedure for semi-finishing process (precision manufacturing)'
Advocacy	Student is involved in the implementation of sustainability measures/initiatives	Company Student	'I learnt how we can conserve energy, reduce wastes and reduce consumption of water in workplace'

2020/21 Placement by the Numbers

- 98 students on placement
- Highest workshop attendance (29 in the July 2020 workshop)
- ▶ 37 students have actively engaged with sustainability
- ▶ 14 focused mainly on observation, 3 on awareness, and 6 on action
- 8 had dual-focus, 6 mixed

Going Forward

- ▶ Move sustainability from an informal 'sub-module' to a formal elective.
- ▶ 'Tall' vs 'Wide' vs 'Standard' critical reflection routes
- Study long-term results of the current approach
- Greater synergy between taught and experiential learning

References

- Darcy, C, Hill, J, McCabe, T, McGovern, P (2014). A Consideration of Organisational Sustainability in the SME Context: A Resource-based View and Composite Model. European Journal of Training and Development. 38(5). Pp.398-414. DOI:10.1108/EJTD-10-2013-0108.
- ▶ Shields, J, Shelleman, J (2015). Integrating Sustainability into SME Strategy. Journal of Small Business Strategy. 25 (2). Pp. 59-78.



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